

A large, stylized graphic of an orca's head and tail, rendered in shades of grey, white, and pink. The orca is facing left, with its mouth slightly open, showing a pink tongue. The tail is visible on the right side of the frame. The graphic is semi-transparent, allowing the text to be overlaid on it.

GREATER VICTORIA HARBOUR AUTHORITY

ANNUAL PRESENTATION

.....

January 2015



Presenters

Bill Wellburn
Rick Crosby

Chair
Interim CEO

Respecting the Traditional Territories

Songhees Nation



Esquimalt Nation



GVHA Thumbnail

- Self-sustaining, not for profit society
- Established in 2002 to take local ownership and decision-making of certain federal harbour properties and infrastructure
- Directly accountable to 8 Member Agencies that:
 - established GVHA's constitution
 - approve its bylaws
 - nominate directors to the Board
- Grown from a 2002 start-up to successfully operating harbour facilities and actively promoting a working harbour



Harbour Properties

COOPERATION

COLLABORATION

PARTNERSHIP

CONSOLIDATION

DIVERSIFICATION

GREATER VICTORIA HARBOUR AUTHORITY PROPERTIES

- Property Boundary
- - - Lease areas



Member Agencies



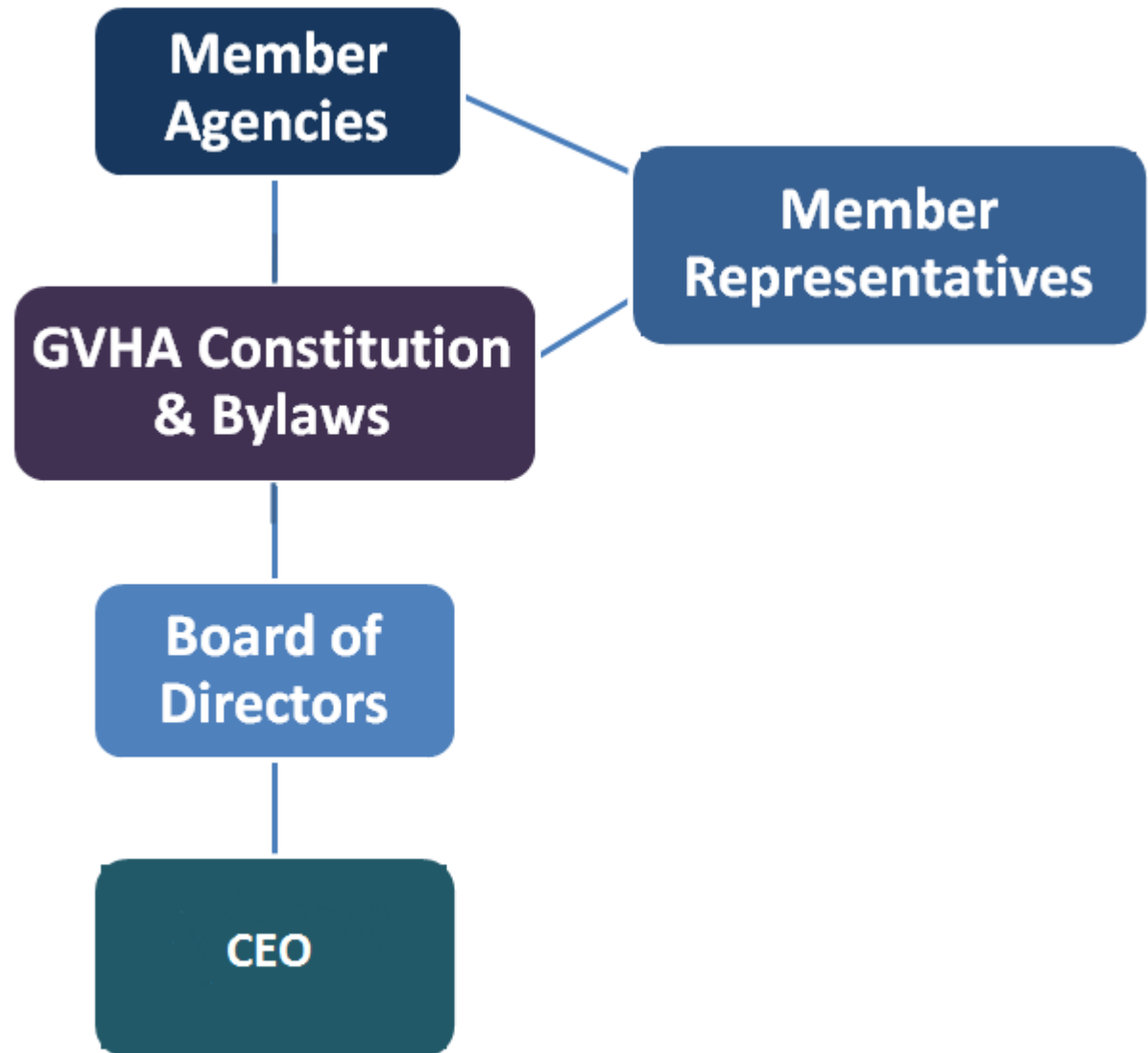
Esquimalt Nation



Songhees Nation



Accountability



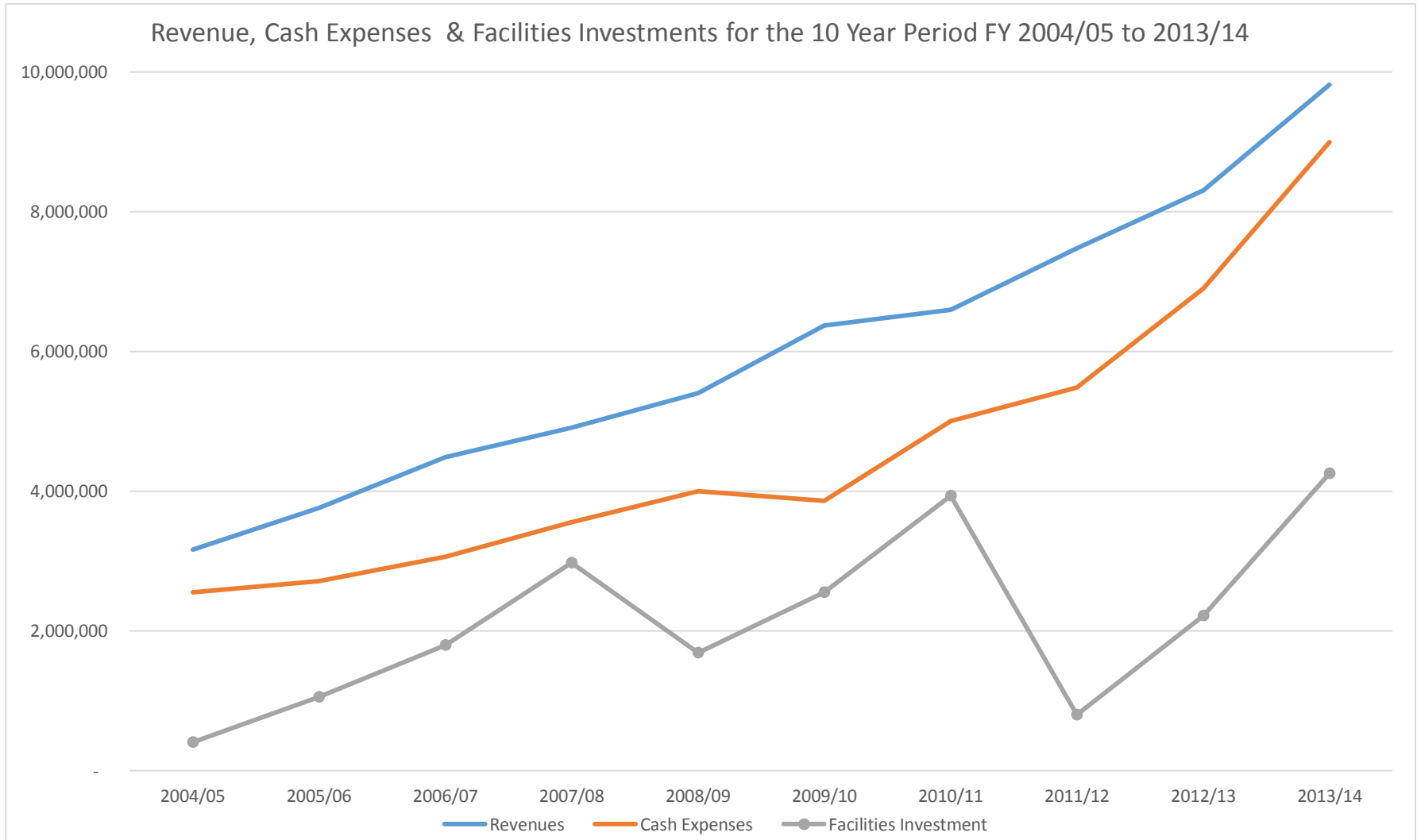
Individual Roles & Responsibilities

- **Member Agency's Member Representative**
 - Appointed by each Member Agency
 - Invited to attend quarterly public Board meetings
 - Attends and votes at General Meetings
 - Reports to their Member Agency
- **Member Agency's Nominated Director**
 - Each Member Agency nominates and Board appoints
 - Director acts in best interests of GVHA at all times
 - Brings forward Member Agency's perspective to GVHA
 - Brings forward GVHA's perspective to Member Agency
 - Not a shared advocate for Member Agency or GVHA
 - Accountable to all Member Agencies
- **Board Chair**
 - Primary contact person with Member Agency's presiding officer (Mayor or Chair)
 - Leads annual Member Agency presentations
- **Chief Executive Officer**
 - Primary contact person with Member Agency's executive officer (CAO or CEO)
 - Participates in annual Member Agency presentations

Accomplishments & Economic Impact

- **Financial results**
- **Facilities investments**
- **Cruise growth & economic impact**
- **First Nations initiatives**
- **Community benefits & sustainability**

Financial Results



Facilities Investments

- Invested > \$23.8M in capital projects since 2002

Ogden Point – \$13.4 Million

- Pier B upgrades (\$3.2M)
- Pier B berth expansion (\$3.6M)
- Breakwater handrails (\$0.5M)



Fisherman's Wharf – \$4.2 Million

- Acquired fuel station at Fisherman's Wharf (\$0.6M)
- Fisherman's Wharf upgrades and expansion (\$1.1M)



Facilities Investments

Steamship Terminal – \$2.6 Million

- Steamship Terminal building (\$2.6M)



Inner Harbour Marinas – \$3.6 Million

- Causeway marina expansion (\$0.9M)
- Ship Point moorage expansion (\$0.8M)

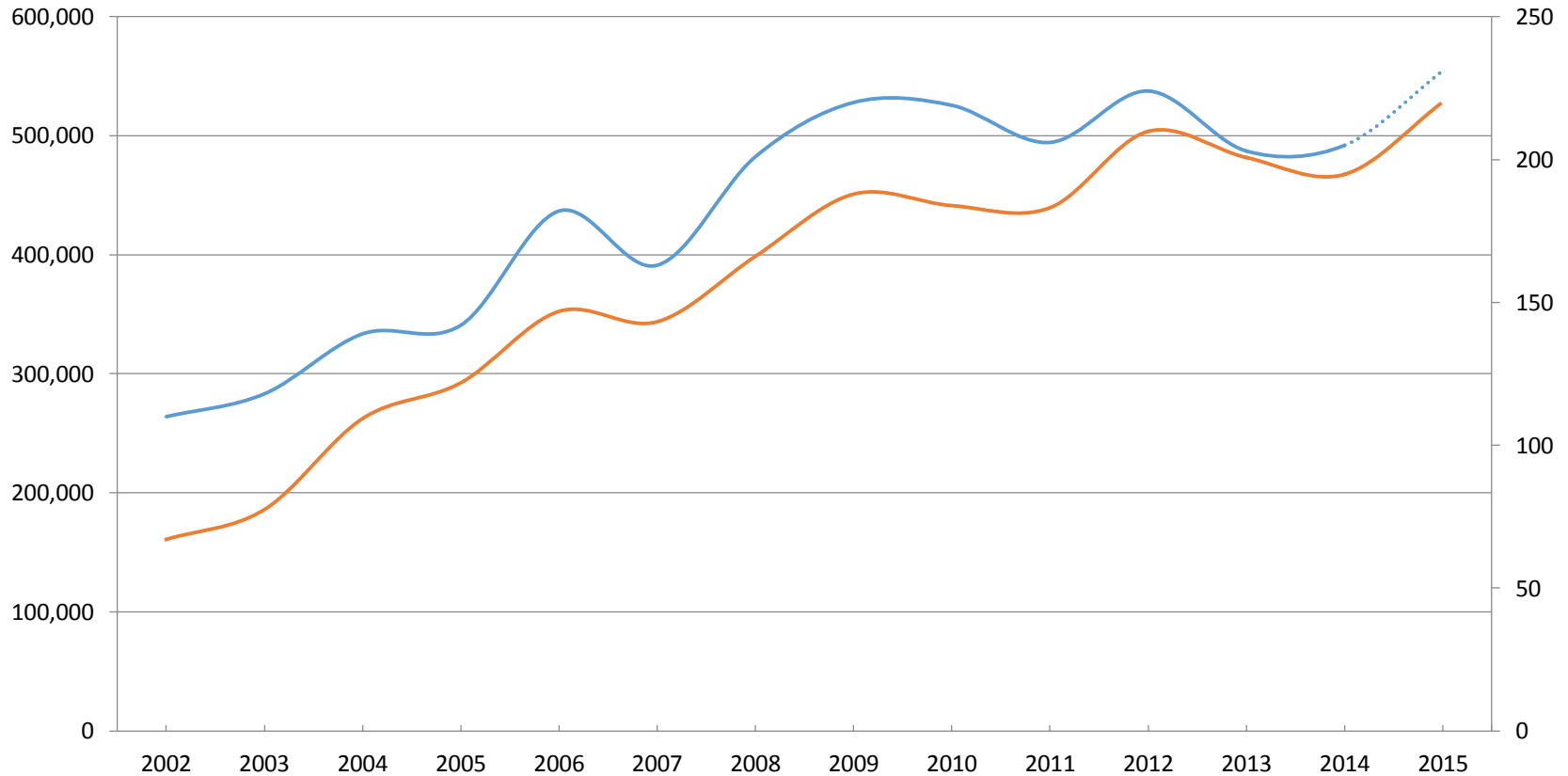


Cruise Growth (2002 - 2014)



Passengers & Calls

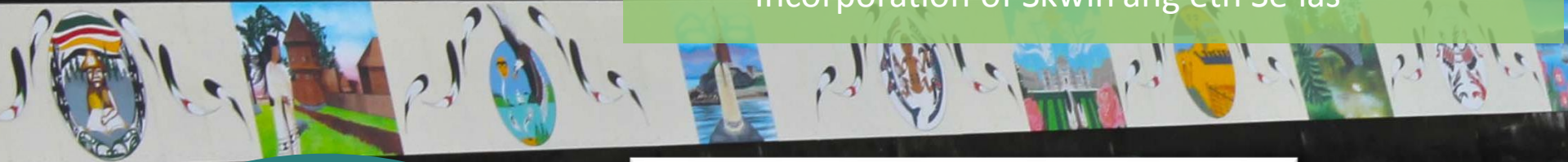
— Passengers
— Calls



- Economic benefit to region: approx \$90 Million/yr
- Approximately 630 indirect jobs

First Nations Initiatives

- Phase III: Unity Wall
- Juggler's Pitch Backdrop
- Hunt Pole Blessing
- South Causeway Artists Program
- Employment Program and Seasonal Job Fair
- Local First Nations Grants
- Incorporation of Skwin'ang'eth Se'las



UNITY WALL ~ Phase III

GVHA funded: \$251,000



First Nations Employment Program

Skwin'ang'eth Se'las (Helping Hands)

Purpose:

- Partner with Esquimalt and Songhees to develop capacity to manage businesses
- Build technical skills
- Increase employment
- Support First Nations to play critical role in working harbour economy



Juggler's Pitch Backdrop Interpretive Signage

A Potlatch on the Old Songhees Reserve in 1874, hosted by the Songhees Chief James Squameyuk. Visitors from many First Nations gathered in Victoria's Inner Harbour for the event. People can be seen on the roofs of the traditional plank houses ready to throw blankets down to the guests. This view looks across the Harbour to the Wharf Street area of downtown Victoria.

Community Benefits & Sustainability



ENVIRONMENTAL CERTIFICATIONS (Voluntary)

- Green Marine Program (Ogden Point): GVHA within top 3 most improved port operations in North America
- Clean Marine BC (marina operations): 3 out of 5 anchors
- CRD Greenstart (corporate operations)

**LOCAL
FIRST NATIONS
GRANTS
\$20,000**

**IN-KIND
SPONSORSHIP
\$95,000**

**COMMUNITY
GRANTS
\$20,700**

Go Forward

- CEO Transition
- Strategic re-set
- Action Items:
 - Ogden Point Master Plan
 - Cruise Ground Transportation Plan
 - Fisherman's Wharf Commercial Development
 - Steamship Terminal tenancy
 - Life Cycle Asset Plan

Questions?

